



DEPAUL UNIVERSITY  
COLLEGE OF LAW



MARY AND MICHAEL  
**JAHARIS**  
**HEALTH LAW**  
**INSTITUTE**

ANNUAL REPORT 2020-2021



## FROM THE DIRECTORS

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This past year provided the Jaharis Health Law Institute (JHLI) community with tremendous challenges, as well as profound opportunities for growth. As our students, faculty and staff adapted to new methods and modes of engagement, JHLI's commitment to its mission remained unwavering. We continuously sought to create spaces for learning at the juncture of innovation, scholarship and leadership, where the JHLI community could have a broader impact on the world around us.

JHLI's mission has never been more critical than now. Over the past year, JHLI focused on research, scholarship and programming at the intersection of health law and intellectual property, through the lens of health justice and equity. The pandemic sharpened our focus on the vital need to address this topic, and we realized that JHLI is uniquely situated to meet that need.

Last year, JHLI faculty shared insights and research addressing COVID-19, as well as other developments and innovations in health law. Professors Wendy Epstein and Max Helveston jointly published an article on the impact of telehealth on racial health disparities. Professor Epstein also wrote about prioritizing vaccinations for vulnerable populations like prisoners, about the Health Equity Mandate, and about the challenges within our current system for adequate reforms that translate to tangible progress in health disparities.

JHLI Executive Director Alice Setrini appeared on WTTW's Chicago Tonight: Latino Voices to share how and why the Latino community was one of the hardest hit by the pandemic, and the concrete steps that could be taken to improve those disparities. JHLI Faculty Fellow Sharon Bassan wrote about lessons that could be drawn from Israel's success in combatting COVID-19 through universal health coverage and investment in community infrastructure. You can view their many op-eds, articles and media appearances on the [Institute website](#).

With Executive Director Alice Setrini's first, full, virtual year behind her, she is ready to further grow into her role during an in-person academic year, and inevitably, with growth comes change. This past year, Professor Epstein concluded her role as JHLI faculty director, having been named the College of Law's next associate dean for research and faculty professional development. Professor Epstein joined JHLI as faculty director in 2015 and during that time led the Institute through exciting and innovative research and scholarship in the health law space, helping to further build JHLI's reputation. She has been an invaluable partner to the broader health law community, supporting students, fellows, alumni, faculty and staff.

While we will miss her day-to-day contributions as faculty director, she will continue to be a vital part of the health law program through her teaching, mentorship and scholarship. Professor Max Helveston has been appointed JHLI's new faculty director, and he brings with him a wealth of knowledge and experience through his research and teaching, along with his leadership skills as the College of Law's former associate dean of academic affairs and strategic initiatives. We look forward to the continuing development of the Jaharis Health Law Institute under his guidance and direction.

In the pages that follow, we proudly highlight many of our notable accomplishments from the past academic year. As always, we are incredibly grateful for your support and solicitous of feedback and suggestions.

Sincerely,

**Max Helveston**  
Faculty Director

**Alice Setrini**  
Executive Director

# RECENT HEALTH LAW FACULTY SCHOLARSHIP



## PROFESSOR WENDY NETTER EPSTEIN

### PUBLICATIONS

- In *The Health Care System Misnomer*, forthcoming in 2021 in the Ohio State Law Journal, Professor Epstein responds to *Macromedical Regulation*, an article written by Duke Professors Barak Richman and Steven Schwarcz. In it, she argues that regulating the health system is insufficient to address future pandemics and other pressing health care problems.
- In *The Health Equity Mandate*, forthcoming in 2022 in the Journal of Law & the Biosciences, she describes why the health inequity problem has proven so intractable and makes the case for a new governance approach.
- Professor Epstein also drafted a book chapter,

*Disrupting the Market for Ineffective Medical Devices*, for *THE FUTURE OF MEDICAL DEVICE REGULATION: INNOVATION AND PROTECTION*, which is forthcoming in 2021 from Cambridge University Press.

### OP-EDS

- “[A Healthy Sentence: Why Vaccinating Prisoners Should Be a Priority](#),” *U.S. News* (February 19, 2021)
- “[Quick Fixes? What Biden Can do to Improve Health Care System Now](#),” *The Hill* (February 17, 2021)
- “[Americans’ health at stake: Georgia Senate run-offs decide future](#),” *The Hill* (December 14, 2020) (with Erin Fuse Brown)
- “[Conservatives backed the ideas behind Obamacare, so how did they come to hate it?](#),” *The Conversation* (November 10, 2020) (with Christopher Robertson)

### BLOG POSTS AND OTHER POPULAR WRITING

- In “[We Need to Do More with Hospitals’ Data, But There Are Better Ways](#),” posted on Harvard Law’s Bill of Health in July 2021, Professors Wendy Netter Epstein and Charlotte Tschider (Loyola Chicago, DePaul Jaharis Faculty Fellow Alumna) describe the growing trend of big tech partnering with providers to make better use of providers’ treasure trove of data, but they raise concerns about equity and privacy and suggest alternate approaches.
- In “[Price Transparency: Progress, But Not Yet Celebration](#),” posted on Harvard Law’s Bill of Health in May 2021, Professor Epstein explores the promise of the new price transparency rules but also investigates questions about consumer adoption, the impact transparency will have on pricing, and the possibility that transparency will worsen existing inequities.
- In “[How Telehealth Could Improve—or Worsen—Racial Disparities](#),” posted on Harvard Law’s Bill of Health in October 2020, Professors Wendy Netter Epstein, Max Helveston and Craig Konnoth (Virginia) explore the pandemic-accelerated move to telehealth and the promise it suggests for improving on health inequity.

### MEDIA

- “[For COVID Tests, the Question of Who Pays Comes Down to Interpretation](#),” *Kaiser Health News* (July 20, 2020)
- “[Trump administration finalizes rule forcing insurers to disclose negotiated prices, including for drugs](#),” *Stat News* (October 29, 2020)
- “[Biden to Reopen Obamacare Markets: What This Means for Your Health Coverage](#),” *VeryWellHealth* (February 4, 2021)
- “[No proof that Kelly Loeffler will ensure protections for preexisting conditions](#),” *Politifact* (November 30, 2020)
- “[New Trump administration rule directs insurers to reveal what they pay for prescriptions](#),” *Fortune* (November 14, 2020)
- “[Here’s what Illinois has riding on the Supreme Court’s Obamacare decision](#),” *Crain’s* (November 10, 2020)
- “[Supreme Court confirmation hearings put spotlight on health care](#),” *The 19th* (October 12, 2020)
- “[Ginsburg’s replacement could play a pivotal role in shaping health care access](#),” *The 19th* (September 21, 2020)

### SPEAKING ENGAGEMENTS

- Professor Epstein presented her project, “Innovative Mechanisms for Marketing Health Insurance: An Experimental Field Test,” to the Harvard Law School Health Law Bioethics, Biotechnology Workshop and her work-in-progress, “Incentivizing Cures,” to the Program on Regulation, Therapeutics and Law (PORTAL) of the Division of Pharmacoepidemiology and Pharmacoeconomics of Harvard Medical School and Brigham & Women’s Hospital.



## PROFESSOR MAX HELVESTON

### PUBLICATIONS

- Professor Helveston joined as a co-author of *CASES AND MATERIALS ON INSURANCE LAW* by Leo P. Martinez and Douglas R. Richmond, which is expected to be published in 2023-2024 by West Academic Publishing.

### BLOG POSTS AND OTHER POPULAR WRITING

- In “[How Telehealth Could Improve—or Worsen—Racial Disparities](#),” posted on Harvard Law’s Bill of Health in October 2020, Professors Wendy Netter Epstein, Max Helveston and Craig Konnoth (Virginia) explore the pandemic-accelerated move to telehealth and the promise it suggests for improving on health inequity.



**PROFESSOR MARK WEBER**

**PUBLICATIONS**

- In *Of Immigration, Public Charges, Disability Discrimination, and, of All Things, Hobby Lobby*, published in the Arizona State Law Journal in 2020, Professor Weber demonstrates that the federal disability discrimination law conflicted with, and thus supervened, the Trump administration’s regulations changing the standards for excluding immigrants from the United States on the basis of their likelihood of becoming a public charge.
- In *Program Access Under Disability Discrimination Law*, forthcoming in 2021 in the Syracuse Law Review Americans with Disabilities Act (ADA) symposium issue,

he makes the case for an expansive reading of the ADA and Section 504 regulations that require government grantees to operate programs so that they are accessible to persons with disabilities.

**MEDIA**

- Professor Weber was quoted in *The College Fix* article, “[Universities’ Coronavirus Plans Fall Short for Students with Disabilities](#),” which discussed COVID-era accommodations for university students with disabilities (September 2, 2020).

**SPEAKING ENGAGEMENTS**

- Professor Weber presented “The iBrain: Special Education Litigation as a Socio-Legal Case Study,” at the Law & Society Association annual meeting.



**2021 ANNUAL HEALTH LAW CONFERENCE**

Five DePaul faculty members spoke on several panels at the 2021 Annual Health Law Conference sponsored by Northeastern University and the American Society of Law, Medicine & Ethics:

**Professor Wendy Netter Epstein**

Health Insurance

**Professor Max Helveston**

Health Reform

**Professor Joshua Sarnoff**

Drug Policy

**Jaharis Faculty Fellow Sharon Bassan**

Digital Health

**Jaharis Faculty Fellow Theodosia Stavroulaki**

Health Reform

# JAHARIS FACULTY FELLOWS



**SHARON BASSAN**

**PUBLICATIONS**

- In *Data Privacy Considerations for Telehealth Consumers Amid COVID-19*, published in the Journal of Law & the Biosciences in 2020, Dr. Bassan argues that patient data privacy when seeking pandemic care through telehealth should be protected by the Federal Trade Commission’s authority under Section 5 or HIPAA’s business associates agreements.

- In *Proportionality-Based Framework for Government Regulation of Digital Tracing Apps in Times of*

*Emergency*, forthcoming in 2021 the Dickinson Law Review, she assesses a policy based on Digital Tracing Apps through the prism of the doctrine of proportionality.

- In *Surrogacy in Israel 2020: Demand, Supply and Rights*, forthcoming in 2021 in the Canadian Journal of Family Law, Dr. Bassan explores the Israel Supreme Court’s ruling to allow equal accessibility for domestic surrogacy services to single men and same-sex couples.

- Her book, *REGULATING CROSS-BORDER SURROGACY*, is forthcoming in 2022 from Cambridge University Press.

**BLOG POSTS AND OTHER POPULAR WRITING**

- Op-ed, “[Israel Owes Its COVID-19 Vaccination Success to a System of Universal Coverage and Community Infrastructure](#),” *Health Affairs* (March 18, 2021) (with Robert I. Field)



**THEODOSIA STAVROULAKI**

**PUBLICATIONS**

- In *Mergers that Harm our Health*, forthcoming in 2022 in the Berkeley Business Law Journal, Dr. Stavroulaki argues that a new wave of vertical mergers in health care reduce access to health insurance for high-risk consumers and identifies three ways that U.S. antitrust enforcers can address the harms.

- Her book, *HEALTHCARE, QUALITY CONCERNS AND COMPETITION LAW*, is forthcoming in 2022 from Hart Publishing.

**BLOG POSTS AND OTHER POPULAR WRITING**

- In “[Opening the Black Box: The Hidden Costs of Data-Driven Mergers in Health Care](#),” published in *Promarket* in May 2021, Dr. Stavroulaki argues that vertical data-driven mergers between health insurers and drug suppliers may facilitate health insurers’ efforts to discriminate against vulnerable populations, leaving them without meaningful access to care.

# PROGRAM NEWS



## ROBERT WOOD JOHNSON FOUNDATION EVIDENCE FOR ACTION GRANT

**Professor Wendy Netter Epstein**, along with collaborators Dr. Christopher Robertson, professor at Boston University School of Law, and Dr. David Yokum, director of The Policy Lab at Brown University, were jointly awarded a \$388,244 grant from the Robert Wood Johnson Foundation [Evidence for Action](#) Program in support of a new, two-year, multi-phase research project, “Examining the proactive use of ‘generosity framing’ in encouraging young and healthy individuals to purchase health insurance.”

To be administered by DePaul and running from July 2021 through June 2023, it will be the first empirical project to explore whether generosity framing—playing on the desire to be altruistic or socially responsible by explicitly telling uninsured consumers that their policy purchases will subsidize insurance for the sick—effectively enhances insurance uptake. This important and innovative research may lead to a better understanding of ways to effectively impact health policy.

## NEW HEALTH LAW-FOCUSED SECTION OF LEGAL ANALYSIS, RESEARCH & COMMUNICATION

Beginning fall 2021, the College of Law added a new health law section to its first-year Legal Analysis Research & Communications (LARC) Program. This specialized section allows first-year students to learn the skills and concepts of legal analysis, research and writing through the lens of health law problems, and it provides a way for 1L students to gain early exposure to some of the facets of health law, while also learning the foundations of effective legal writing.

## NEW COURSE ON COVID-19 AND PUBLIC HEALTH LAW

COVID-19 & Public Health Law was added to the course offerings this past academic year and is being offered again in Fall 2021. **JHLI Faculty Fellow Theodosia Stavroulaki** guided students through core public health issues through the prism of the pandemic and identified the challenges and policy solutions attempted by the U.S., as well as globally, in response to COVID-19. Students learned about social determinants of health used to assess the impact of the COVID-19 pandemic on different sectors. They also developed skills in analysis and debate through multidisciplinary discussions with classmates and public health practitioners. Teaching this topic through a combination of current research and historical perspectives on pandemic response, Professor Stavroulaki gave students a fresh and relevant take on public health law.

## JHLI PARTNERS WITH AMERICAN HEALTH LAW ASSOCIATION TO SHARE PERSPECTIVES ON “HEALTH LAW DISRUPTION: 2030 AND BEYOND”

Providing educational opportunities to the health law community is an integral part of helping professionals navigate complex regulatory frameworks and improve U.S. health care. “[Health Law Disruption: 2030 and Beyond](#)” is a collection of video narratives from across the health law sector describing the rapid changes health law is undergoing and highlighting how industry leaders innovate and adapt to these changes and attempt to stay ahead of future disruption trends.

As part of the collection, **JHLI Executive Director Alice Setrini** and **Faculty Director Max Helveston** shared their thoughts on the value of diversity in health law and the importance of externships in preparing the next generation of lawyers. JHLI Advisory Board co-chair, Ahmed Salim, and 3L Palak Desai discussed the connection between higher education, real world experience and practicing health law to support healthy communities. Finally, Sinai Health System counsel, Elizabeth Connolly, and DePaul Law alumna, Anna Lozoya, explained how practical experience coupled with mentorship from knowledgeable practitioners is foundational for new health law advocates.



## JAHARIS PODCAST ON HEALTH & IP

The [Jaharis Podcast on Health & IP](#) explores current topics related to health law & policy and intellectual property. In 2020-2021, **Jaharis Faculty Fellow**

**Sharon Bassan** interviewed a number of leading health and IP law faculty experts doing cutting-edge work:

- “Immunity Passports and Contact Tracing Surveillance,” Igancio N. Cofone, McGill University Faculty of Law
- “Am I My Cousin’s Keeper? A Proposal to Protect Relatives of Genetic Database Subjects,” Robert I. Field, Drexel University Kline School of Law
- “Genetic Testing and Predictive Health Analytics,” Sharona Hoffman, Case Western Reserve University School of Law
- “Integrating Health Innovation Policy,” Rachel Sachs, Washington University School of Law
- “Balancing Wealth and Health,” Rochelle Cooper Dreyfuss, New York University School of Law
- “The Cost of Novelty,” Nicholson Price, University of Michigan Law School
- “The Case for Disclosure of Biologics Manufacturing Information,” Yaniv Heled, Georgia State University School of Law
- “Genetic Duties,” Jessica Roberts, Director, Health Law & Policy Institute, University of Houston Law Center



# HEALTH LAW CURRICULUM

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DePaul's health law program consistently ranks among the nation's best. One of the program's greatest strengths is a curriculum that encompasses both the theory and practice of health law, with attention to both depth and breadth across the field. The health law learning experience at DePaul is informed by scholars and practitioners, so students are exposed to the essential areas of health law, including social, ethical, corporate, regulatory and policy issues.

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## CERTIFICATE PROGRAMS

- Health Law
- Health Care Compliance

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## DEGREE PROGRAMS

- JD/LLM in Health Law
- LLM in Health Law

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## PROGRAM OPPORTUNITIES

- Civil Litigation & Health Law Clinic
- Compliance Certification Board (CCB) exam eligibility
- Externship opportunities with health systems, private law firms and corporations
- Journal of Health Care Law
- Health Law Moot Court
- Health Law Summer Scholars
- Health Law Blog

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## COURSES

*Course offerings may vary from year to year*

- Administrative Law
- Antitrust
- Bioethics & the Law
- Data Breach Notification Law
- Disability Law
- Elder Law
- Externship Program
- Food & Drug Law
- Health Care Compliance & Regulations
- Health Care Delivery Systems
- Health Care: Fraud & Abuse
- Health Law Moot Court
- Health Policy & the Law
- Health Privacy, Cybersecurity & IT Law
- Insurance Law
- Journal of Health Care Law Editorial Board
- Labor Law
- Legal Analysis Research & Communication: Health Law
- Legal Clinic I & II: Civil Litigation & Health Law
- Legal Drafting: Health Law
- Medical Malpractice Survey
- Non-Profit Organizations
- Privacy Law
- Public Health Law
- Risk Management & Patient Safety
- Senior Research Seminar
- Sex, Gender & the Law
- Special Topics in Law
- The Practice of Health Care Law

# 2021 SUMMER SCHOLARS

## JHLI STUDENT SUMMER SCHOLARS

The JHLI Student Summer Scholars Program partners talented first- and second-year students with top health law employers. From hospital systems to law firms to government agencies, the program exposes DePaul law students to a wide variety of opportunities across the health law field. Thanks to JHLI's generous funders, the Institute was able to provide \$5,000 stipends to students in health law positions that would be otherwise unfunded. Consistent with our commitment to making law school as affordable as possible to enhance access and opportunities, JHLI also ensured that a wide range of candidates were able to gain experience in the area without needing to take on additional debt.



**Margot Sheridan (2L)**

Margot Sheridan is a JHLI Student Fellow and on the JHLI student programming board. She first became interested in health law through her experiences working with a health technology company prior to law school. Her work supported technology at the intersection of health care and data analytics, designed to improve patient care. This past summer, she took those experiences and focused on the legal needs of a large urban health care system that puts those patient priorities into practice.

**“The JHLI Summer Scholars Program gave me an incredible opportunity to work for the general counsel of Sinai Health System. I learned about the different types of legal issues hospitals face and the amount of collaboration it requires to ensure the hospital remains compliant in the rapidly changing legal and regulatory health care world. I’m grateful for this experience because it has solidified my desire to pursue a career in health law.”**

### JHLI placed and funded 18 Summer Scholars at the following partner organizations:

- American Dental Association
- American Medical Association
- Bet Tzedek
- Cerner
- HillRom
- iRythm
- Illinois Department of Financial and Professional Regulation
- Legal Aid Chicago
- Maleki and Brooks Law Group LLC
- Rush University Medical Center
- Shirley Ryan Ability Lab
- Sinai Health System



**Sam Rossi (3L)**

Sam Rossi, a JHLI Student Fellow, spent the summer working in the Medical Prosecutions Unit at the Illinois Department of Financial and Professional Regulation (IDFPR). The IDFPR licenses and regulates over one million professionals and firms in Illinois, including a variety of health care related professions. His summer experience grew into a year-long internship with IDFPR.

**“My work at IDFPR helped me gain valuable knowledge about health law, and allowed me to hone my research and writing skills. I was able to connect with established attorneys in the field, and these newfound relationships have resulted in recommendations, referrals for other positions and will undoubtedly benefit me in my career path.”**

**Khushbu Patel (2L)**

Khushbu Patel’s interest in health law developed through her work with KxP Campaigns, a nonprofit organization she founded with childhood friends that provides resources for underserved communities experiencing health disparities due to social determinants of health. Her work with this organization sharpened her desire to work in the health law field and search out the root causes to underlying health challenges. This summer, she interned with the Satcher Health Leadership Institute at the Morehouse School of Medicine, working on the Health Equity Tracker, which collects and maps data related to health laws around the country.

**“It has been an amazing experience to be a part of such innovative research, to equip policy makers to move the needle on health equity. Through my experience here, I have been able to advance my skills in legal epidemiology and policy research. I am so grateful to have had the opportunity to promote health equity especially during such a crucial time.”**



**BREMER FUND FOR HEALTH LAW & RACIAL JUSTICE CREATES STUDENT OPPORTUNITIES FOCUSED ON HEALTH EQUITY**

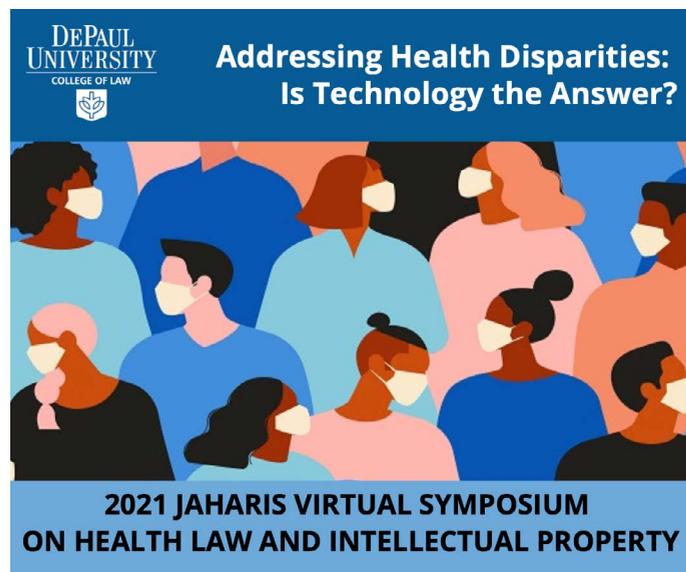
Rising 2Ls **Camille Plunkett** and **Rachel Goldense** participated in summer legal internships at Legal Aid Chicago and Bet Tzedek, respectively. These public interest health law internships were made possible through DePaul’s Bremer Fund for Health Law & Racial Justice. The internships primarily focused on working with Medical-Legal Partnerships (MLPs) that take a multidisciplinary approach to addressing systemic racism and health disparities.

The MLPs at Legal Aid Chicago partner with Cook County Health and Erie Family Health Centers, two health care systems that meet the needs of some of the most health-challenged citizens in Cook County, Illinois. Bet Tzedek provides comprehensive free legal services vulnerable populations in Los Angeles, California, and their MLP focuses on ensuring access to health care services for members of the LGBTQ community.

According to Goldense,

**“I had a great summer learning about the intersection of health insurance and legal issues facing the LGBTQ+ community. I created ‘know your rights’ materials and ran a bi-weekly name and gender marker change clinic. Seeing how excited people were to get assistance with this process was the highlight of my summer.”**

# SYMPOSIA AND CONFERENCES



JHLI's annual symposium, held in April 2021, centered on the premise that there are few spaces where rapid changes in technology impact our lives as profoundly as in the realm of health care. While advances in health care technologies signal immense progress for medicine and science, they also raise significant questions related to who has access to these innovations, and whether the advances are making us healthier as a whole. COVID-19 shifted the national conversation

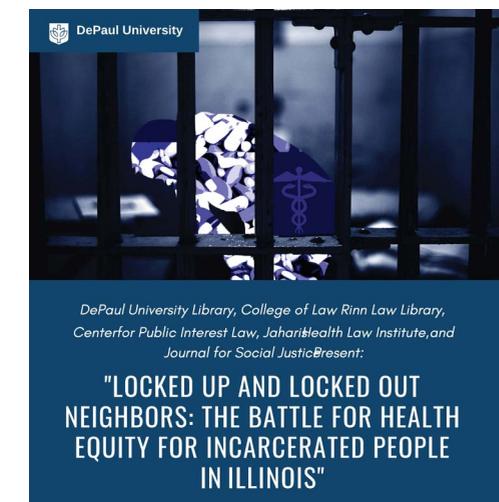
to the underlying structural barriers at the root of health disparities in the U.S., and the symposium addressed issues of access to scientific innovation—including intellectual property implications—where they intersect with racial and health justice.

The day-long interdisciplinary program, co-hosted by the College of Law's Center for Intellectual Property Law & Information Technology (CIPLIT®), focused on answering the question of technology's role in addressing these disparities. Featured speaker Michele Goodwin, Chancellor's Professor at the University of California Irvine School of Law and founding director of the Center for Biotechnology and Global Health Policy, spoke to the historic, structural barriers particularly facing women of color, and how addressing these barriers through health policy and innovation leads to improved health equity for everyone.

This year's symposium remains available to view for [CLE credit](#). Next year's symposium is scheduled for March 10, 2022, and it will focus on challenges within health care antitrust in the wake of a global health crisis. Thought leaders in the industry will discuss national and global anti-trust policy changes that have wide-reaching impact.



In October 2020, JHLI participated in the law school's Community Conversations series by co-sponsoring a panel on racial health disparities in Cook County, Illinois, and COVID-19. The conversation focused on how racial health disparities affect our local community, and how COVID-19 has elevated that discussion to the national level. We heard from one of the City of Chicago's primary epidemiologists working on COVID-19 tracking. We also learned from the former chief medical officer of Cook County Health about the science behind the spread of COVID in Cook County, especially in the days before the vaccine. Students, faculty, staff and the larger DePaul community discussed how the pandemic highlights existing disparities in every sector, and specifically, how legal practitioners can engage in the work of reducing health disparities.



Another collaborative event among JHLI, the College of Law's Center for Public Interest Law, and the College of Law and University libraries focused on the health equity issues facing incarcerated people in Illinois. The three-hour multi-disciplinary program in March 2021 featured medical providers, scholars and individuals with lived experiences in the prison system. Panelists discussed health challenges faced by people who are incarcerated; ongoing advocacy mechanisms for addressing those challenges, including current class action law suits against the state and county; and exciting new research that supports the reform of practices that harm prisoner health, like solitary confinement.

# ALUMNI SPOTLIGHT



## AYE OBE (LLM '20)

In 2020, the Satcher Health Leadership Institute at the Morehouse School of Medicine received a grant from Google to study the racial impacts of disease, as well as to study and analyze data that can help provide an understanding of the root causes of health disparities. As part of that grant, Aye Obe (LLM '20) was selected to serve as a legal fellow, and her work focuses on the health equity issues facing Americans who have been affected by COVID-19.

Over the past year, she has worked on the public facing data platform, [Health Equity Tracker](#), to map COVID trends, provide context for the role that social determinants of health play in our society, and offer valuable information to impact policy. Using a legal epidemiological lens to focus on the intersection between law, health policy and health disparities allows for a deeper understanding of how the law influences health outcomes over time and enables innovations designed to address health inequities that persist in our country.

“This project has allowed me creative freedom to design and structure the legal research that will hopefully result in shaping policy around the country and lead to better health outcomes for marginalized populations. I am very grateful for my time and experience at JHLI that positioned me to do this innovative and exciting work. I have had the pleasure of working with premier law student interns from various law schools, and I am especially proud of the efforts from our JHLI interns with the project this past summer.”



## JHLI ADVISORY BOARD

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Joint Commission (retired)

**Ahmed Salim, BSC '09**  
iRythm Technologies

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# DEPAUL UNIVERSITY

**COLLEGE OF LAW**

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